



Half Year Results Presentation

31 December 2007

Business model overview

Boom's position in the supply chain

Nature and timing of revenue streams

Service provision vs asset utilisation

Accounting adjustments

| | Prior | Current | Total |
|-----------------------------|--------------|-------------|--------------|
| Sherrin fixed asset impacts | 12.2 | 1.2 | 13.4 |
| Other fixed asset impacts | 0.3 | 1.7 | 2.0 |
| Other | - | 1.2 | 1.2 |
| Total | 12.5m | 4.1m | 16.6m |

H108 Financial Performance

| \$ million | 1H07 | 1H08 <i>(Trading)</i> | % change | 1H08 <i>(Final)</i> |
|------------|-------|-----------------------|----------|---------------------|
| Revenue | 170.4 | 202.4 | 19% | 202.4 |
| EBITDA | 48.2 | 51.0 | 6% | 49.4 |
| EBITDA % | 28.3% | 25.2% | (3.1%) | 24.4% |
| EBIT | 33.8 | 31.2 | (8%) | 27.2 |
| EBIT % | 19.8% | 15.4% | (4.4%) | 13.4% |
| NPAT | 19.6 | 15.3 | (22%) | 12.4 |
| NPAT % | 11.5% | 7.5% | (3.9%) | 6.1% |
| EPS | 0.11 | 0.09 | | 0.07 |

Revenue performing well

- Revenue growth of 19% influenced by:
 - +ve
 - Strong demand for Crane Hire in WA, Vic and South East QLD
 - Growth in new and used equipment sales
 - Cross selling into contracted customers
 - -ve
 - Price competition in the access equipment hire market
 - Softer demand for project related Crane Hire in Central Queensland, particularly in Q2

Sales focus on long term contracts

| Business Unit | Activity | 1H08 \$M | 1H07 \$M | |
|-----------------|-----------------|--------------|--------------|---------------|
| BOOM Logistics | Crane Services | 118.0 | 108.1 | + 9.2% |
| BOOM Sherrin | Equipment Hire | 50.8 | 44.8 | + 13.4% |
| James Equipment | Equipment Sales | 33.6 | 17.5 | + 92.0% |
| Total | | 202.4 | 170.4 | +18.8% |

- 42% of crane services and equipment hire revenue is derived from ongoing longer term contracts
- 28% from short term and project contracts
- 30% from uncontracted transactional work

Blue chip customer base

- **Term service contracts renewed or extended during the period:**
 - BMA *(2 years)*
 - Rio Tinto East Coast *(3 years)*
 - Bluescope Port Kembla *(1 year)*
 - Alcoa WA *(3 years)*
 - Iluka *(3 years)*

Margins pressured

- **1H08 EBITDA margin erosion due to:**
 - Service provision vs asset utilisation
 - need for improved focus on contract cost recovery
 - Labour supply and labour cost pressures, particularly in remote areas
 - Increased requirement for equipment cross hire, due to:
 - 10yr rebuild programme
 - shifting client maintenance requirements
- **Lower 1H08 NPAT % due to:**
 - Additional \$3.3m of interest expense
 - Additional \$3.6m of depreciation plus \$2.9m of asset accounting adjustments

Financial Position

| Half Year Ended 31 December 2007 (\$m) | 1H08 Actual | 1H07 Actual |
|---|----------------|----------------|
| Cash | 5.9 | 9.8 |
| Receivables | 71.0 | 66.2 |
| Inventories | 16.8 | 21.4 |
| Plant & equipment | 399.7 | 376.5 |
| Intangibles | 107.0 | 107.7 |
| Other current & non-current assets | 8.9 | 8.8 |
| Total assets | 609.3 | 590.4 |
| Payables | 33.9 | 45.6 |
| Borrowings | 262.0 | 238.4 |
| Provisions | 11.3 | 10.2 |
| Other current & non-current liabilities | 17.6 | 16.2 |
| Total liabilities | 324.8 | 310.4 |
| Net assets | 284.5 | 280.0 |
| Net debt / equity | 90% | 82% |

- \$227m borrowings at an average interest rate of 7.6%
- Debt / Equity = 90%
- Interest cover = 3.0x

Cash Flow

| Half Year Ended 31 December (\$m) | 1H08 Actual |
|--------------------------------------|----------------|
| EBITDA | 49.4 |
| Net interest | (9.2) |
| Income tax paid | (5.4) |
| Working capital / other | (4.1) |
| Net operating cash flow | 30.7 |
| Capital expenditure | (6.6) |
| Sale of plant & equipment | 0.7 |
| Net investing cash flow | (5.9) |
| Repayment of borrowings | (19.7) |
| Dividends paid | (9.0) |
| Net financing cash flow | (28.7) |
| Net cash flow | (3.9) |

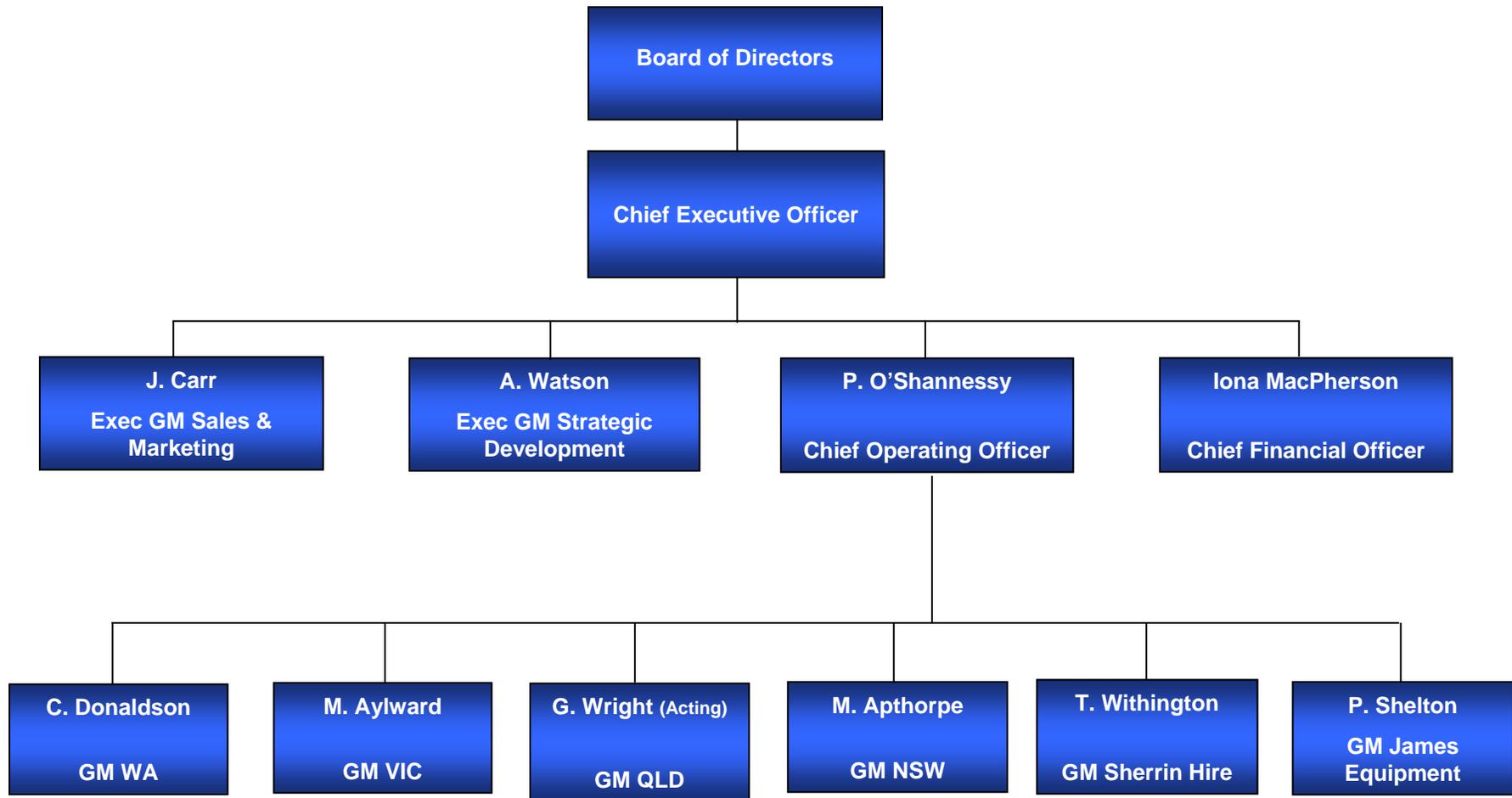
- Trading cash flow still strong to service finance obligations
- Dividends forecast to be distributed in line with Boom's policy of 50% of NPAT
- Management focus on improving operational cash flows to address gearing level

FY08 Capital Expenditure

| Category | 1H08 Actual \$ Million | 2H08 Forecast \$ Million |
|----------------------------|---------------------------------|-----------------------------------|
| Replacement | 16.3 | 15.3 |
| Organic growth | 26.8 | 5.5 |
| 10 year rebuilds – Cranes | 0.8 | 1.2 |
| 10 year rebuilds – Sherrin | 2.8 | 2.0 |
| Total | 46.7 | 24.0 |

Management Structure

Management structure



Outlook

Outlook

- Full year NPAT in the range of \$29m - \$30m (before accounting adjustments)
- WA and Victoria forecast to continue solid performance
- Bowen Basin (9% of group revenue) negatively impacting QLD performance
- Continued solid demand from major maintenance and infrastructure based customers
- James Equipment forward orders = 82 new cranes (over the coming 2 years)

Outlook

Key management focus on:

- reducing fixed costs across the business
- cost recovery under existing service contracts
- consolidating core processes and business systems
- improved equipment deployment to optimise utilisation
- a review of overall fleet mix

Questions

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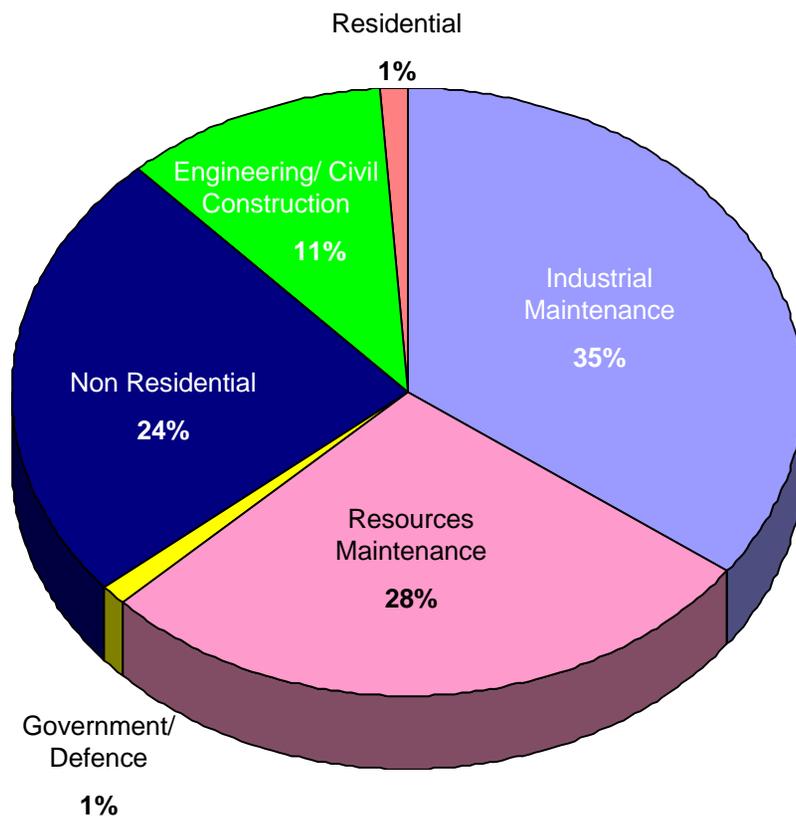
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Revenue Segmentation

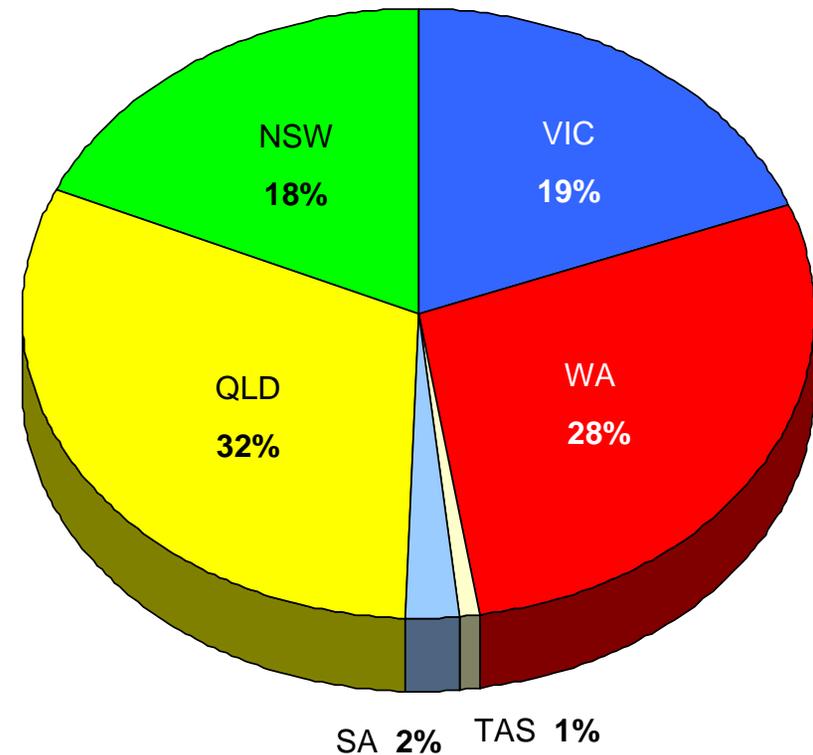
Revenue Segmentation – 1HY08

Appendix

Market Segmentation



Geographic Segmentation



Revenue Segmentation – 1HY08

Appendix

Segmentation by Equipment

Wet Hire/ Dry Hire

